

HR DAIRY POLICY CONCEPT BRIEF

INDEPENDENT CONCEPT BRIEF / DRAFT FOR DISCUSSION

WELFARE TELEMETRY BEFORE BARN CAMERAS

A dairy-first documentation model for animal welfare signals

POLICY FIELD Animal welfare documentation	SECTOR Dairy	SCOPE Dairy-first / wider livestock relevance
CASE ANCHOR Public welfare signals without public barn surveillance	POLICY POSITION PILOT-BEFORE-POLICY	MATURITY EARLY INDUSTRY CONCEPT
EVIDENCE STATUS PARTIAL BUT ACTIONABLE	ACCESS MODEL PUBLIC SIGNAL / RESTRICTED RAW DATA	INTENDED CIRCULATION Dairy industry, welfare certification, policy and editorial review

DATE May 2026 PERIOD 2026 Q2 VERSION V1.0 CIRCULATION 001

PUBLIC SIGNALS / RESTRICTED RAW EVIDENCE / WORKPLACE PRIVACY

/ CONTENTS

Contents

Overview of the brief's sections

01	Cover	1
02	Contents	2
03	Executive Summary	3
04	Boundary & Method Status	4
05	Why Dairy First	5
06	The Documentation Phase	6
07	Trust vs Surveillance	7
08	Welfare Telemetry Standard	8
09	Public Signal Layer	9
10	Audit Layer	10
11	Raw Data & Workplace Privacy	11
12	Acoustic Welfare Indicator	12
13	Wider Signal Modules	13
14	Producer-Led Pilot	14
15	Possible Label Model	15
16	Stakeholder Trade-offs	16
17	Risks and Guardrails	17
18	Open Questions	18
19	Recommended Next Move	19
20	Evidence Base - Policy & Industry	20
21	Evidence Base - Research & Market	21
22	Evidence Base - Link Register	22
23	Back Cover	23

/ EXECUTIVE SUMMARY

Executive Summary

A dairy-first policy concept for proportional documentation.

RECOMMENDATION

Industry-led pilot

POLICY RISK

Cameras become default

INDUSTRY VALUE

Proportional evidence

PUBLIC VALUE

Visible welfare signals

Animal welfare is entering a documentation phase. The question is no longer whether farms will be asked to prove more. The question is what kind of proof society will demand. This brief argues that dairy can test a proportional evidence model before barn cameras become the default political answer.

CORE CLAIM

If the public cannot see inside the barn, the barn should still produce evidence. But evidence does not have to mean public livestreaming.

PROPOSAL

A Welfare Telemetry Standard: public welfare indicators, restricted audit access and protected raw evidence.

CURRENT POSITION

Pilot before policy. The proposal begins as an industry-led dairy pilot, not as immediate mandatory regulation.

LONG-TERM POSSIBILITY

If validated, the model could later support certification, industry standards or regulation.

FUNDING / LABEL ANGLE

A possible telemetry-backed welfare label could show consumers what kind of welfare evidence a premium supports.

BRIEF READING

This is not a product pitch, not a legislative draft and not a claim that AI can read animal emotions. It is an independent concept brief intended for discussion, review and pilot scoping.

/ BOUNDARY AND METHOD

Boundary & Method Status

The concept is intentionally limited and openly early-stage.

DOES PROPOSE

A public welfare signal layer that shows status, trends, alarms and whether human review is required.

DOES PROPOSE

Restricted audit access to raw evidence under defined trigger conditions.

DOES PROPOSE

A dairy-first pilot that tests whether telemetry can increase trust without public barn livestreaming.

DOES NOT PROPOSE

Public live video, public raw audio feeds, employee surveillance or black-box welfare scoring.

DOES NOT CLAIM

Cow emotion-reading, diagnosis, replacement of inspections, or proof that welfare is perfect when a signal is green.

METHOD STATUS

This brief is desk-based analysis. No formal industry consultation has been conducted at this stage. A credible pilot would require structured consultation with producers, processors, certification bodies, welfare experts, veterinary expertise, data/privacy expertise and regulators before implementation.

GUARDRAIL

A welfare signal is an early-warning layer, not final proof. Green does not mean perfect welfare. Yellow does not mean abuse. Red should require defined evidence, repetition or human review.

/ DAIRY FIRST

Why Dairy First?

The pilot case should be specific enough to be testable.

This is a dairy-first brief, not a claim that dairy is the only relevant livestock sector. Dairy is a strong first case because parts of the Danish dairy sector already operate with quality assurance systems, welfare expectations, consumer-facing trust mechanisms and frequent purchasing decisions. The wider model may be relevant elsewhere, but dairy is the practical first test.

EXISTING TRUST INFRASTRUCTURE

Parts of the Danish dairy sector already operate with quality programmes and welfare schemes. Arlagården and Gården-type quality assurance make telemetry an extension of existing trust infrastructure rather than a replacement [5][6].

CONSUMER-FACING PRODUCT

Milk and dairy products are bought frequently. A possible telemetry-backed label can connect a premium to visible evidence more directly than many hidden supply-chain claims.

PILOT STABILITY

Dairy barns may provide more stable acoustic and movement baselines than more chaotic production settings, making them a useful first test environment.

POLITICAL TIMING

Pig production is already highly polarised in Danish camera debates [3][4]. Dairy can move earlier, before the debate hardens into cameras-or-nothing.

PRODUCER READING

The strongest version of the model is producer-led. Dairy farmers can help shape a fair documentation standard before outside pressure defines a harsher one for them.

NOT DAIRY ONLY

The model may later fit wider livestock sectors, but dairy is the best first case because product-market trust and certification logic are already visible.

/ DOCUMENTATION PHASE

The Documentation Phase

Animal welfare is moving from promise-based trust to evidence-based trust.

The pressure for proof is not imaginary. England has required CCTV in slaughterhouses since 2018, with 90-day retention and inspector access [1]. EU work remains active around on-farm welfare, enforcement and labelling [2].

In Denmark, the public debate around pig barns already includes demands for cameras and digital documentation [3], while producer-side voices warn against total surveillance, workplace exposure and unclear access rights [4]. The question for dairy is whether it can define a less intrusive evidence model before cameras become the obvious default.

THE SHIFT

From trust-based claims to evidence-based welfare assurance.

THE RISK

If industry does not help define proportional evidence, cameras may become the easiest policy answer.

THE OPPORTUNITY

Dairy can pilot a model that documents welfare without exposing raw barn video or audio publicly.

INDUSTRY READING

This proposal should be read as defensive transparency: a way for the dairy sector to accept documentation pressure without accepting unrestricted public barn visibility.

/ POLITICAL TRAP

Trust vs Surveillance

The debate risks collapsing into two bad interfaces.



BLIND TRUST
Low evidence, low intrusion, low public confidence. This position weakens as documentation expectations rise.

PUBLIC SURVEILLANCE
High visibility, high intrusion, high conflict. It may document more, but it can also turn farms into public surveillance spaces.

WELFARE TELEMETRY
Controlled visibility, structured evidence and audit readiness. It is not full transparency, but it is more than trust.

MODEL PRINCIPLE
 The barn should produce evidence, not entertainment. The public layer should communicate welfare status. The raw layer should remain restricted and auditable.

PRODUCER POSITION
 Farmers do not have to choose between secrecy and livestreaming. A third position is possible: measured welfare signals under rules they helped define.

/ THIRD MODEL

Welfare Telemetry Standard

A proportional documentation layer between trust and livestreaming.

Welfare telemetry is not one device. It is a governance model for turning monitored welfare-relevant signals into public indicators while keeping raw evidence restricted. A mandatory version could be a long-term outcome if pilots and standards mature, but this brief argues for an industry-led pilot first.

PUBLIC SIGNAL LAYER

Green / yellow / red status, trends, alerts and review requirements. Designed for public readability, not raw observation.

AUDIT LAYER

Restricted access to evidence under defined triggers: repeated abnormal signals, inspection, certification audit or documented welfare concern.

RAW DATA LAYER

Video, audio and sensor records remain private by default. The farm is not turned into a public feed.

GOVERNANCE NEED

A trusted model needs certified audit rules, transparent signal definitions, retention limits and model explainability before it can become an industry standard.

IMPLEMENTATION PATH

Shared producer/processor conversation → pilot scoping → voluntary pilot → certification standard → possible regulation only if validated and proportionate.

/ PUBLIC SIGNAL LAYER

Example Public Display

Simple enough to read, limited enough to avoid false certainty.

CURRENT STATUS

GREEN / NORMAL

LAST 24 HOURS

Acoustic distress signal: low | Movement abnormality: low | Lameness risk: normal | Air/water/temperature alerts: none

REVIEW FLAG

Human review required: no

30-DAY TREND

Stable

RAW EVIDENCE

Not public

YELLOW EXAMPLE

Current status: YELLOW / ATTENTION. Reason: repeated abnormal acoustic pattern combined with movement below baseline. Human review required. Raw audio/video: not public.

READING THE SIGNAL

A single abnormal event should not trigger public alarm. A repeated pattern, especially when confirmed by another module, may justify attention and review.

CONSUMER RULE

The label should not show the barn. It should show the signal.

LIMITATION

A public signal should be understandable, but it must not create false certainty. Green means monitored indicators stayed within expected ranges, not that welfare is perfect.

/ AUDIT LAYER

Restricted Evidence Access

Auditability without public raw surveillance.

The compromise only works if raw evidence is neither hidden forever nor open to everyone. The audit layer defines when restricted data access is justified, by whom and under what purpose.

TRIGGER

Repeated yellow status, red status, authority inspection, certification audit or documented welfare concern.

ACCESS

Accredited auditor, authority or agreed third-party reviewer under defined rules.

SCOPE

Only relevant time windows and signal-related evidence, not unlimited barn browsing.

RETENTION

Limited and policy-defined. Retention must be long enough for audit, not so long that it becomes a general surveillance archive.

APPEAL

Farmers must have a route to contest false alarms, missing context or flawed model outputs.

AUDIT PRINCIPLE

Raw data access should be exceptional, purposeful and logged. A public dashboard without auditability is weak. Raw access without limits is surveillance.

/ WORKPLACE PRIVACY

Raw Data & Workplace Privacy

A barn is also a workplace.

A documentation system that protects animals but exposes workers and farm routines to public observation will not be proportionate. The farm is not only an animal facility. It is also a workplace, a family business and an operational environment.

PUBLIC DOES NOT SEE

Live video, raw audio, identifiable employees, daily routines or private operational details.

PUBLIC MAY SEE

Aggregated welfare signal, trend direction, alert counts and whether human review is required.

FARMER SEES

Full own operational dashboard, signal history, raw evidence and appeal/review tools.

AUDITOR SEES

Restricted raw evidence under defined triggers and limited time windows.

WORKPLACE PRINCIPLE

The system must not turn farmers or employees into material for public viewing. Welfare evidence should be visible enough to sustain trust, but not so visible that it becomes workplace surveillance.

/ MODULE 01

Acoustic Welfare Indicator

The pilot should use the technical label first: Acoustic Welfare Indicator. Consumer-facing naming can be tested later, after the signal model is validated.

The acoustic module should not claim to translate cows, diagnose disease or read emotions directly. Its role is narrower: detect abnormal acoustic patterns that differ from expected baseline conditions and may require human review. Research on dairy cow vocalisations and collar-attached acoustic sensors suggests that sound can be treated as a welfare-relevant signal, but not as direct speech or emotion-reading [10][11].

TECHNICAL LABEL

Acoustic Welfare Indicator / Acoustic Anomaly Signal.

NAMING POSITION

Use the technical label in pilot and industry settings. Consumer-facing shorthand should only be tested after validation.

INPUT

Barn audio, detected vocalisation events, repetition patterns, intensity bands and timing.

OUTPUT

A welfare signal and trend marker, not a diagnosis.

PUBLIC DISPLAY

Green / yellow / red status plus a short reason category. Raw audio remains non-public.

WHY THIS MATTERS

Acoustic signals can add evidence without public video exposure. The value is not that sound replaces inspection; the value is that sound can become an early warning layer.

CLAIM GUARDRAIL

Not translation. Not diagnosis. Not emotion-reading. Acoustic anomaly detection for welfare review.

PILOT USE

First test event detection, abnormal repetition, high-intensity call patterns, trend deviation and human review triggers. The first success criterion is useful warning value, not perfect interpretation.

/ SIGNAL MODULES

Wider Signal Modules

No single signal should carry the whole system.

ACOUSTIC WELFARE

Vocalisation events, abnormal repetition, intensity patterns and trend deviations.

MOVEMENT / ACTIVITY

Reduced movement, altered activity patterns, lying/standing changes and group-level deviations.

LAMENESS RISK

Mobility indicators, gait-related proxy signals and repeated abnormal movement patterns. Lameness is a welfare and production issue in dairy cattle [13].

ENVIRONMENT

Temperature, humidity, air quality, water and feed alerts.

SICKNESS / MORTALITY

Events that require human review, veterinary context or audit classification.

WHY MULTI-SIGNAL MATTERS

Sound can mislead. Movement can mislead.
Environmental data can miss individual suffering.
The strength is several weak signals pointing in the same direction.

EXAMPLE TRIGGER LOGIC

A single abnormal acoustic event should not create a public alarm. Repeated acoustic patterns combined with reduced movement and environmental stress may justify yellow status and human review.

IMPORTANT LIMITATION

A green signal should never mean perfect welfare. It means monitored indicators have not detected abnormal patterns within the defined period. Yellow means attention required, not abuse.

/ PILOT MODEL

Producer-Led Pilot for Dairy Barns

The model is most credible if farmers help shape it first.

The strongest version of this model would not begin as a top-down surveillance requirement. It would begin as a producer-led pilot: a small group of dairy farmers, processors, welfare experts and auditors testing whether public welfare signals can create trust without exposing barns as public video spaces.

SCOPE

5-10 voluntary dairy farms across barn types and operational contexts.

DURATION

3-6 months for first proof of feasibility, signal clarity and farmer acceptance.

PUBLIC OUTPUT

Green / yellow / red welfare signal, trend and review-required marker. No public raw video or raw audio.

PRIVATE OUTPUT

Full farm dashboard, raw evidence access, model logs and appeal/review history.

SUCCESS TESTS

Technical reliability, false alarm rate, audit usefulness, farmer acceptance, consumer readability and welfare relevance.

PRODUCER READING

This can be imposed later or shaped now. A producer-led pilot allows dairy farmers to help define fair rules before political pressure alone defines them.

/ LABEL CONCEPT

Possible Telemetry-Backed Welfare Label

A label concept that could connect consumer premium to visible evidence.

If consumers are asked to pay more for welfare, the system should be able to show what kind of welfare evidence that premium supports. A possible telemetry-backed label model would not show the barn. It would show the signal.

LABEL FUNCTION

A possible welfare telemetry certification that links a premium to ongoing evidence, not only static claims.

CONSUMER VALUE

Visible welfare signal, trend and certification status without raw barn surveillance.

FUNDING ROUTE

Premium pricing may help fund sensors, audits, maintenance, model validation and reporting.

RETAILER VALUE

Retailers could show welfare transparency without asking farms to expose raw video or audio.

COST MODEL - NOT YET VALIDATED

No cost figures are asserted in this brief. A pilot must estimate sensor and installation cost per farm, annual maintenance and hosting, audit cost, cost per litre of milk, and consumer willingness to pay. It must also clarify whether processors, retailers, certification bodies or public pilot support should share the cost.

OPEN FUNDING QUESTION

The model is only market-relevant if it avoids making farmers pay alone for documentation that primarily serves public trust and consumer assurance.

CONSUMER PREMIUM TEST

The market question is whether visible welfare evidence makes a small premium more legitimate than a conventional welfare claim.

/ STAKEHOLDER TRADE-OFFS

What Each Side Gains — And Gives Up

Honest trade-offs are stronger than everyone-wins language.

FARMERS

Gain protection from public livestreaming and a proactive standard. Trade-off: accept third-party data access under defined audit triggers and lose some operational opacity.

WELFARE ADVOCATES

Gain an evidence layer and audit triggers beyond blind trust. Trade-off: no default access to raw footage or raw audio.

CONSUMERS

Gain visible welfare evidence connected to premium pricing. Trade-off: may pay more without seeing raw barn data.

REGULATORS

Gain a risk-based oversight tool. Trade-off: must certify a model that is not yet legally tested.

PROCESSORS / BRANDS

Gain a stronger market trust layer. Trade-off: must accept supplier-facing data governance complexity.

CERTIFICATION BODIES

Gain a path from static labels toward evidence-backed certification. Trade-off: existing schemes need redesign, not only extension.

INDUSTRY VALUE

This is not anti-farmer. It is a way for the dairy sector to shape documentation before external actors define documentation as cameras by default.

FAIRNESS TEST

A fair model cannot give one side everything. It must define what each stakeholder accepts in exchange for a more stable trust system.

/ RISKS AND GUARDRAILS

Failure Modes

The model becomes dangerous if it is oversold or poorly governed.

BLACK-BOX SCORING

Avoid unexplained scores. The public should see clear signal categories and basic reasons.

MODEL GAMING

Design against selective sensor placement, temporary compliance, dead zones, missing data and cosmetic documentation.

FALSE CERTAINTY

Green is not perfect welfare. Yellow is not abuse. Red requires defined evidence and review.

PUBLIC SHAMING

The system must not become a dashboard for attacking farms without context.

INSPECTION REPLACEMENT

Telemetry should supplement inspections, veterinary judgement and human review — not replace them.

DATA DISPUTES

Ownership, retention, access rights and appeal mechanisms must be defined before standardisation.

CORE GUARDRAIL

The model fails if it becomes either a public shaming tool or a soft excuse to avoid inspection. It only works if signal rules, audit triggers, data access and appeal mechanisms are clear.

/ OPEN QUESTIONS

Questions Before Standardisation

The concept is strongest when it admits what has not yet been solved.

1. DATA OWNERSHIP

Who owns raw audio, video and sensor data — farm, processor, certification body or shared governance?

2. PAYMENT

Who pays for installation, maintenance, data hosting and audit — farmers, processors, retailers, consumers or public support?

3. CERTIFICATION

Who certifies the signal model, audit protocol and label claim?

4. FALSE ALARMS

What false-positive and false-negative rates are acceptable before public signal use?

5. AUDIT TRIGGER

When does yellow become mandatory human review, and when does raw data become auditable?

6. GAMING

How is selective sensor placement, temporary compliance or missing data prevented?

7. SCOPE

Can dairy pilot this first before broader livestock regulation or certification models are considered?

8. COST

Can a possible telemetry-backed welfare label fund the system without pushing the cost entirely onto farmers?

READING NOTE

These questions are not weaknesses in the brief. They are the necessary agenda for any credible industry working group.

/ RECOMMENDED NEXT MOVE

Conversation Before Pilot

The first move is shared scoping, not installation.

Do not begin with law, hardware or a full pilot. Begin with a structured conversation that lets producers, processors and certification actors define the boundaries of a proportional alternative before cameras become the default political answer.

1. CONVENE A SMALL WORKING GROUP

Dairy farmers, processors, welfare experts, data/privacy expertise, certification actors and policy observers.

2. DEFINE THE MINIMUM PUBLIC SIGNAL

Agree what can be shown publicly without exposing raw barn video, raw audio or workers.

3. SCOPE A VOLUNTARY PILOT

Only after shared boundaries are agreed, select 5-10 voluntary dairy farms across farm types and barn systems.

4. BUILD A RESTRICTED AUDIT PROTOCOL

Define who can access raw evidence, under what triggers and with what safeguards.

5. TEST A POSSIBLE LABEL MODEL

Explore whether consumers understand and accept a premium when welfare evidence is visible.

PARTNERSHIP STATUS

This brief is published as independent Hedegreen Research analysis without industry co-authorship. A credible pilot would require formal partnership with producer organisations, certification bodies or processors. The independent first publication is intentional: it allows the analysis to be read on its own terms before partnership conversations begin.

/ EVIDENCE BASE

Evidence Base — Policy & Industry

Regulatory, sector and industry-debate anchors used in the brief.

[1] UK Government — CCTV in slaughterhouses: rules for operators

Policy/regulatory evidence. Shows that mandatory animal-welfare CCTV is already formalised in English slaughterhouses, including 90-day retention and inspector access.

<https://www.gov.uk/government/publications/cctv-in-slaughterhouses-rules-for-operators>

[2] European Commission — Revision of EU animal welfare legislation

Policy/regulatory evidence. Used to support the softer claim that EU work remains active around on-farm welfare, enforcement and animal welfare labelling.

https://food.ec.europa.eu/animals/animal-welfare/evaluations-and-impact-assessment/revision-eu-animal-welfare-legislation_en

[3] Dyrenes Beskyttelse / Økonu — camera demands in pig barns

Industry-debate evidence. Used to document the Danish push for stronger digital documentation and camera proposals in professional pig production.

<https://okonu.dk/politik-og-udvikling/dyrenes-beskyttelse-efterlyser-overvaagningskameraer-i-alle-grisestalde>

[4] Spiras — Dyrevelfærd kræver faglighed og ansvar, ikke totalovervågning

Industry-debate evidence. Used to document farmer-side concerns around total surveillance, trust, workplace exposure and proportionality.

<https://www.spiras.dk/dyrevelfaerd-kræver-faglighed-og-ansvar-ikke-totalovervaagning/>

[5] Food Nation Denmark — Dairy farm programme delivers high quality milk

Dairy-specific evidence. Describes Arlagården as a quality programme with requirements including animal welfare and environmental considerations.

<https://foodnationdenmark.com/cases/dairy-farm-programme-delivers-high-quality-milk/>

[6] Danish Dairy Board — Animal welfare in Denmark

Dairy-specific industry evidence. Notes that Danish dairy farmers follow the Gården quality programme, which also focuses on animal welfare.

<https://danishdairyboard.dk/products/animal-welfare/>

/ EVIDENCE BASE

Evidence Base — Research & Market

Dairy-specific, welfare science and commercial state-of-the-art anchors.

[7] Danish Veterinary and Food Administration — Governmental Animal Welfare Label

Certification evidence. Describes the Danish state animal welfare label as voluntary and applicable to milk and bovine dairy products.

<https://en.foedevarestyrelsen.dk/animals/animal-welfare/the-governmental-animal-welfare-label>

[8] University of Copenhagen — Dairy cattle benchmark 2024

Dairy/welfare label evidence. Notes that Denmark's voluntary state animal welfare label was expanded to include dairy products and beef in 2020.

<https://animaethics.ku.dk/benchmark-for-animal-welfare/benchmark-dairy-cows/>

[9] Sandøe et al. — Dairy cattle welfare: legislation and industry standards

Peer-reviewed dairy welfare evidence. Reports high documented dairy cattle welfare provisions in Denmark and Sweden in benchmark comparisons. DOI: 10.1016/j.animal.2023.100948

<https://www.sciencedirect.com/science/article/pii/S1751731123003269>

[10] Shorten et al. — Collar-attached acoustic sensors for cow vocalisation

Peer-reviewed technical evidence. Demonstrates that acoustic sensors can detect cow vocalisation events in complex farm environments. DOI: 10.1016/j.applanim.2024.106377

<https://www.sciencedirect.com/science/article/pii/S0168159124002259>

/ EVIDENCE BASE

Evidence Base — Link Register

Additional research and commercial-state-of-art references for print and digital use.

[11] Gavojdian et al. — BovineTalk

Peer-reviewed/academic technical evidence. Machine-learning analysis of dairy cattle vocalisations under negative affective states. Used only to support technical plausibility, not emotion-reading claims. DOI: 10.3389/fvets.2024.1357109

<https://www.frontiersin.org/journals/veterinary-science/articles/10.3389/fvets.2024.1357109/full>

[12] SoundTalks — AI-powered sound monitoring in livestock

Commercial state of the art. Vendor reference showing that sound-based livestock monitoring is already commercially explored; not treated as peer-reviewed evidence.

<https://www.soundtalks.com/>

[13] Green et al. — Impact of clinical lameness on milk yield

Peer-reviewed dairy welfare/production evidence. Used as background for why movement and lameness indicators matter in dairy systems. DOI: 10.3168/jds.S0022-0302(02)74304-X

<https://pubmed.ncbi.nlm.nih.gov/12362457/>

PRINT NOTE

Titles and URLs are written out so the evidence base remains usable in print. In the digital PDF, the source titles and URL lines are clickable.

Hedegreen Research

Open analysis line for dairy policy concepts, market trust infrastructure and systems thinking.

REPORT FAMILY
HR DAIRY POLICY CONCEPT BRIEF

REPORT TYPE
POLICY CONCEPT BRIEF

ISSUE
001

VERSION
V1.0

DATE
May 2026

SITE
hedegreenresearch.com

CLOSING LINE
If the public cannot see inside the barn, the barn should still produce evidence. But evidence does not have to mean public livestreaming.

PRODUCER LINE
This can be imposed later, or shaped now. A producer-led pilot gives dairy farmers a way to help define the rules before others define them.

HEDEGREEN.RESEARCH

Evidence. Questions. Proportional systems.